



Investor Presentation

First Quarter 2027 Results
August 2026

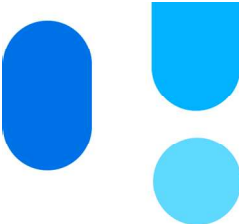
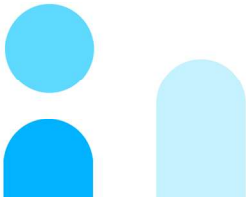
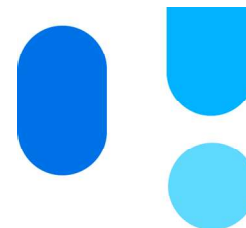


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Forward-Looking Information

This document contains forward-looking information within the meaning of applicable Canadian securities laws. This forward-looking information includes, but is not limited to, statements with respect to management’s expectations regarding the future growth, results of operations, performance and business prospects of the Corporation. This forward-looking information relates to, among other things, our objectives and the strategies to achieve these objectives, as well as information with respect to our beliefs, plans, expectations, anticipations, estimations and intentions, and may also include other statements that are predictive in nature, or that depend upon or refer to future events or conditions. Statements with the words “could”, “expect”, “may”, “will”, “anticipate”, “assume”, “intend”, “plan”, “believes”, “estimates”, “guidance”, “foresee”, “continue” and similar expressions are intended to identify statements containing forward-looking information, although not all forward-looking statements included such words. In addition, any statements that refer to expectations, projections or other characterizations of future events or circumstances contain forward-looking information. Statements containing forward-looking information are not historical facts but instead represent management’s expectations, estimates and projections regarding future events.

Although management believes the expectations reflected in such forward-looking statements are reasonable, forward-looking statements are based on the opinions, assumptions and estimates of management at the date the statements are made and are subject to a variety of risks and uncertainties and other factors that could cause actual events or results to differ materially from those projected in the forward-looking statements. These factors include but are not limited to the risk factors disclosed in the Annual Information Form for the year ended March 31, 2026 available on SEDAR+ at www.sedarplus.ca.

In addition, if any of the assumptions or estimates made by management prove to be incorrect, actual results and developments are likely to differ, and may differ materially, from those expressed or implied by the forward-looking statements contained in this document. Such assumptions include, but are not limited to, the following: our ability to generate sufficient revenue while controlling our costs and expenses; our ability to manage our growth effectively; the absence of material adverse changes in our industry or the global economy; trends in our industry and markets; the absence of any changes in law, administrative policy or regulatory requirements applicable to our business, including any change to our licences with the CRTC; minimal changes to the distribution of the pay audio services by Pay-TV providers in light of recent CRTC policy decisions; our ability to manage risks related to international expansion; our ability to maintain good business relationships with our clients, agents and partners; our ability to expand our sales and distribution infrastructure and our marketing; our ability to develop products and technologies that keep pace with the continuing changes in technology, evolving industry standards, new product introductions by competitors and changing client preferences and requirements; our ability to protect our technology and intellectual property rights; our ability to manage and integrate acquisitions; our ability to retain key personnel; and our ability to raise sufficient debt or equity financing to support our business growth. Accordingly, prospective purchasers are cautioned not to place undue reliance on such statements. All of the forward-looking information in this document is qualified by these cautionary statements. Statements containing forward-looking information contained herein are made only as of the date of this document. The Corporation expressly disclaims any obligation to update or alter statements containing any forward-looking information, or the factors or assumption underlying them, whether as a result of new information, future events or otherwise, except as required by law.

IFRS and Non-IFRS Financial Measures

The quarterly consolidated financial statements of the Corporation have been prepared in accordance with International Financial Reporting Standards (“**IFRS**”) as issued by the International Accounting Standards Board (“**IASB**”) and are stated in Canadian dollars.

The Corporation uses non-GAAP measures and ratios to provide investors with supplemental metrics to assess and measure its operating performance and financial position from one period to the next. The Corporation believes that those measures are important supplemental metrics because they eliminate items that have less bearing on its core business performance and could potentially distort the analysis of trends in our performance and financial position. The Corporation also uses non-GAAP measures to facilitate operating and financial performance comparisons from period to period, to prepare annual budgets and forecasts and to determine components of management compensation. The Corporation believes these non-GAAP financial measures, in addition to the financial measures prepared in accordance with IFRS, enable investors to evaluate the Corporation’s results, underlying performance and future prospects in a manner similar to management.

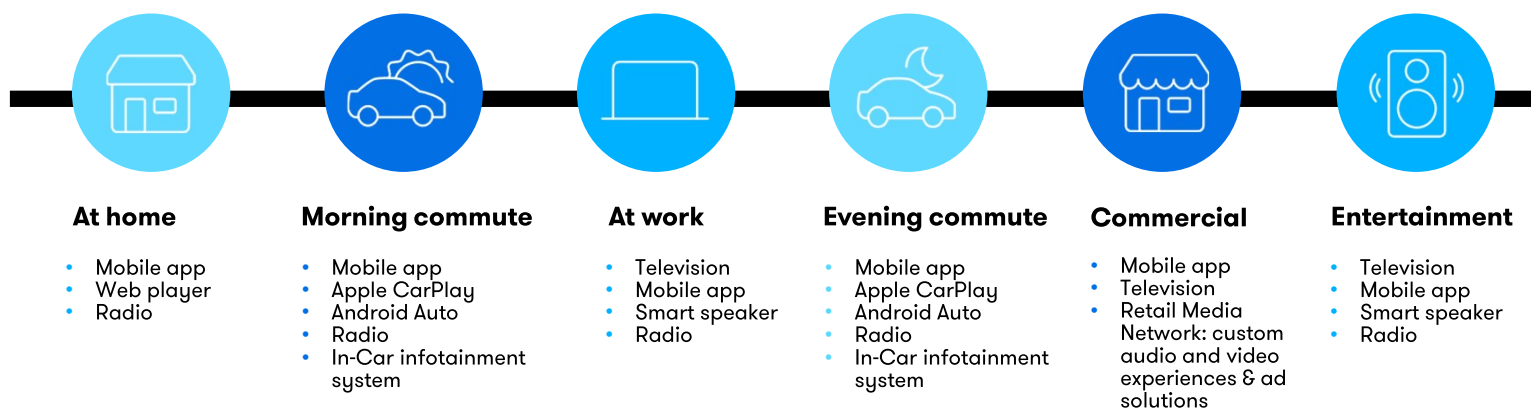
Each of the non-IFRS financial measures contained in this document is not an earnings or cash flow measure recognized by IFRS and does not have a standardized meaning prescribed by IFRS. Our method of calculating such financial measures may differ from the methods used by other issuers and, accordingly, our definition of these non-IFRS financial measures may not be comparable to similar measures presented by other issuers. Investors are cautioned that non-IFRS financial measures should not be construed as an alternative to net income determined in accordance with IFRS as indicators of our performance or to cash flows from operating activities as measures of liquidity and cash flows.

Please refer to the Corporation’s Management Discussion and Analysis for the 3-month periods ended June 30, 2026, available on SEDAR+ at www.sedarplus.ca for the definition of all non-IFRS financial measures and additional IFRS measures and, when applicable, a clear quantitative reconciliation from the non-IFRS financial measures to the most directly comparable measure calculated in accordance with IFRS.

WHO WE ARE

Music Everywhere, All Day, Every Day

Stingray, the world's leading connected streaming media company, delivers the best curated audio and video content to consumers worldwide.



WHO WE ARE

Driving our Growth: Three Strategic Pillars



Distribution

- **Ubiquitous Global Reach:** As the most widely distributed streaming media company, our services are integrated directly into connected TVs, smart speakers, mobile devices, connected cars, and retail stores.
- A massive, hard-to-replicate footprint that provides easy and constant access to a global audience.



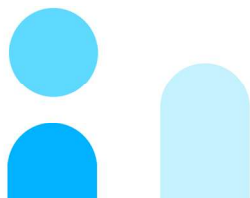
Monetization

- **Unified Advertising Engine:** Leveraging the TuneIn acquisition, we offer a world-class platform for monetizing our entire network through both audio and video advertising.
- A predictable and highly scalable revenue stream, offering advertisers a single point of contact to reach consumers across all platforms.



Content

- **A Smarter, Curated Model:** We focus on expertly curated content like playlists, karaoke, and concerts, which fuels our entire ecosystem with premium & engaging experiences.
- Unmatched and scalable unit economics: our content costs do not scale with our audience, making our model increasingly profitable as we grow.



WHO WE ARE

Integrated Business Ecosystem Powered by Music and Video Content

1,100 employees globally

ONE integrated tech infrastructure

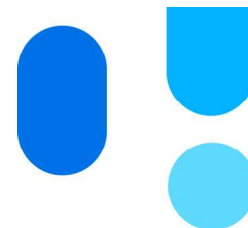
Over **500** licensing relationships

that power our **3** core divisions
and product offerings

Our vision is to deliver the best curated audio and video experiences for consumers and businesses globally		
		
STINGRAY Classica STINGRAY KARAOKE yokee STINGRAY holiday scapes Qello CONCERTS BY STINGRAY singing machine[®] BY STINGRAY STINGRAY dJAZZ Zen LIFE BY STINGRAY naturescape BY STINGRAY TUNE IN CALM RADIO STINGRAY cozy café STINGRAY cityscapes MOVIE MUSIC BY STINGRAY STINGRAY MUSIC loupe art + music STINGRAY stargaze		
Consumer • Cable TV • SVOD & B2C • FAST - CTV • In CAR	Business • Background Music • Digital Signage • Retail Media • Chatter • Equipment	Radio • 97 stations • Digital radio 

WHO WE ARE

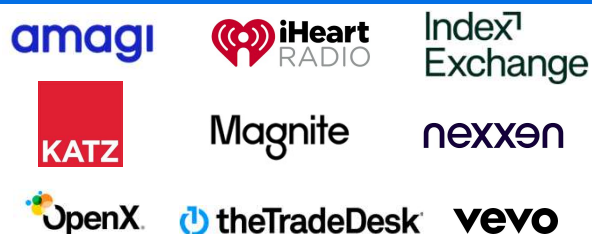
Global Network of Premier B2B Partners: Trusted by the World's Leading Brands



Connected TV (FAST)



Advertising Partners



Retail Media (Advertisers)



In Car



SVOD / CPS



Commercial Network





+



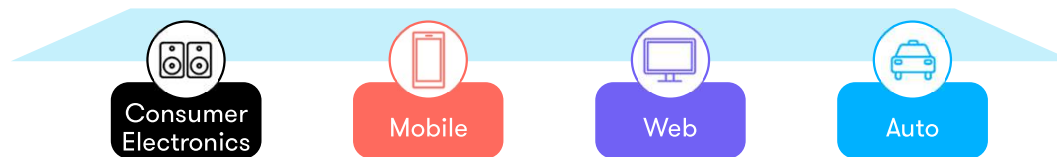
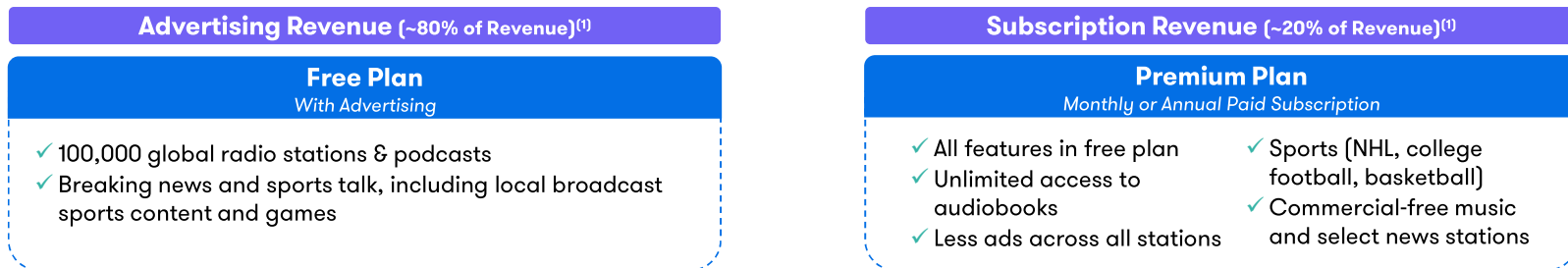
**TuneIn
Acquisition**

**Accelerating
Our Growth
Vectors**

TuneIn Connects Audiences, Broadcasters, and Advertisers Across Devices



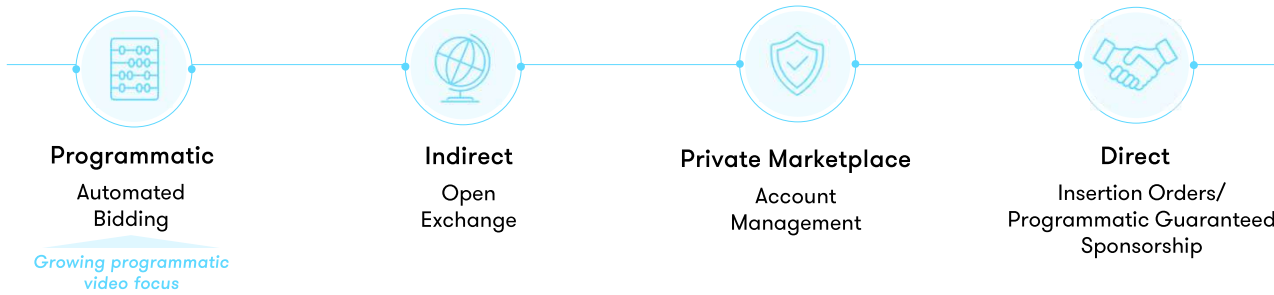
BUSINESS SEGMENTS



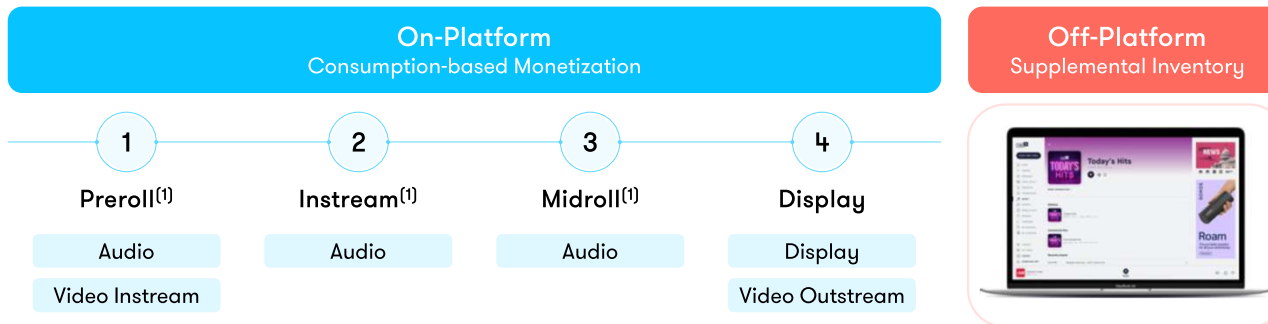
Source: Information provided by TuneIn and public information.
1. As of June 2026.

Innovative and Leading Multi-Channel Ad Monetization Strategy and Platform

Ad Channels



Ad Products Spectrum



Advertisers



Source: Information provided by TuneIn and public information.

1. Preroll ads play at the beginning of the content, midroll ad plays during an ad break, and instream ad plays before, during, or after a user watches other content.

Supported by a Best-In-Class Content Offering

U.S.

b64SLEY
BAY AREA
CUMULUS

CBS RADIO

CNN

Interactive

MediaAlpha

NBC

ESPN

ESTRELLA
MEDIA

npr

Qwest

RCN

entravision

FOX NEWS
CHANNEL

H HUBBARD
BROWNE

Saga

SOMA

UNIVISION

Logos of various media organizations: Beasley, CBS Radio, CNN, Interactive, MediaAlpha, NBC, Cumulus, ESPN, Estrella, NPR, Qwest, RCN, Entravision, Fox News Radio, Hubbard Radio, Saga, SOMA, and Univision.

TV Simulcast			News	
U.S. & Int'l Radio			Podcasts	
Music			Sports	

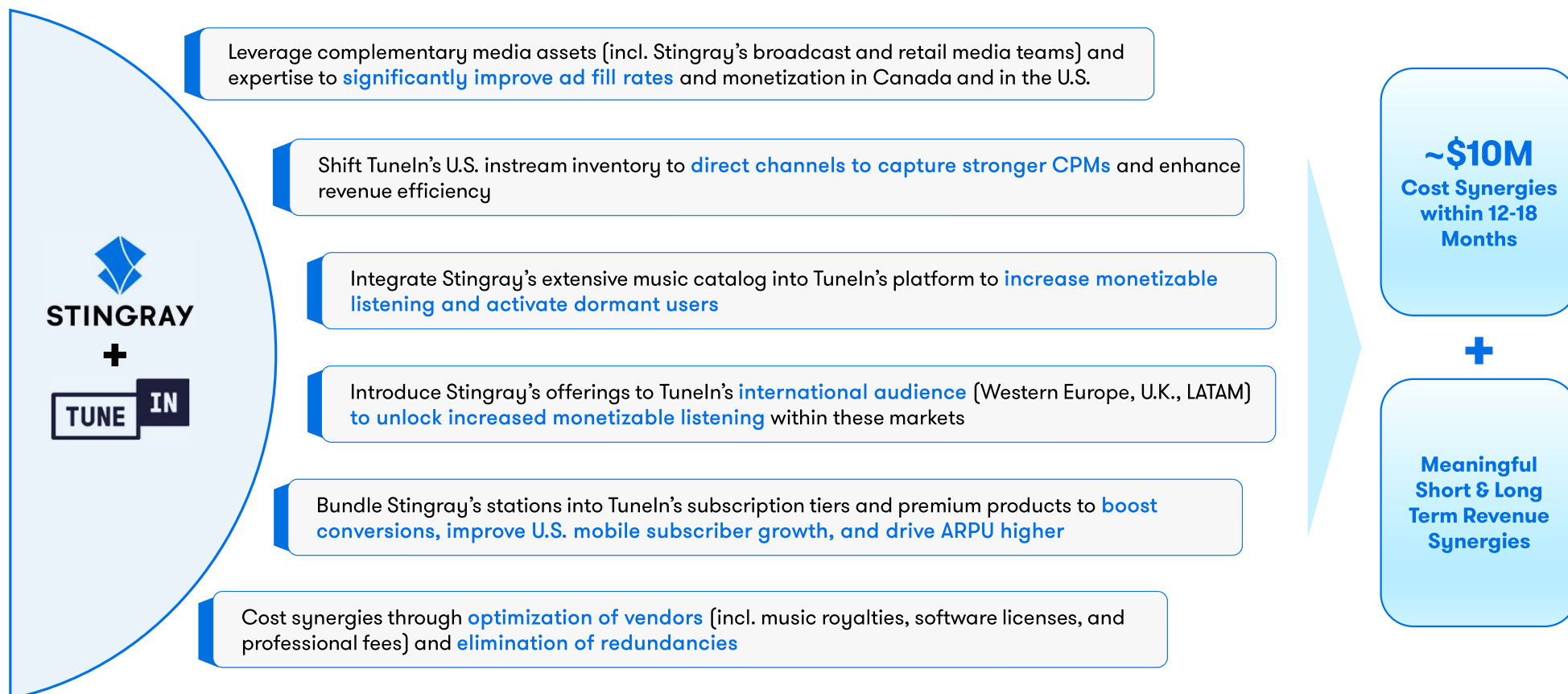
-

-

- ✓ Stations created in partnership with iconic artists
- ✓ Artists help define the station brand, drive content decisions, promote other artists, and create a unique listener experience

1. Owned and Operated ("O&O").

Meaningful Synergies from the Combined Strengths



Note: All figures in C\$, unless otherwise indicated. All figures are estimated annualized figures, key KPIs and drivers of the analysis are also representative of estimated annualized figures.

Accelerating Stingray's Global Footprint

	 STINGRAY	 TUNE IN	Combined
Content Offering	Leader in Music Offering for Connected TV, Retail Media, and In-Car	Leader in Audio, Streaming, CE ⁽¹⁾ , and In-Car	✓ Multichannel Global Content Distribution at Scale
Reach & Scale	540M+ Consumers Reached Globally	Global Reach with over 600M+ Monthly Listening Hours	✓ Increased U.S. Penetration
Advertising Supply	Available & Growing Ad Inventory	Growing Ad Supply on and Offplatform	✓ Cross Selling Opportunities Across Channels, Including In-Car Content
Cores Competencies	Best In-Class B2B Sales & Partnership Team	Ad Monetization Expertise	✓ \$216M+ Pro Forma EBITDA ⁽¹⁾

Note: All figures in C\$, unless otherwise indicated.

Source: Information provided by TuneIn and public information.

1. Represents proforma adjusted EBITDA as of the twelve-month period ending June 2026.



1st Quarter 2027 Market and Divisional Highlights

Accelerating Ad Monetization Strategy: Capturing High-Growth Markets



Our strategic focus on advertising is delivering exceptional results

- 236% YoY Growth (Q1 2027) in Advertising Revenue: demonstrates successful monetization of our audience on TuneIn, Connected TV and in our Retail Media network
- Delivered a third consecutive year of 40%+ advertising revenue growth, demonstrating the continued success of our long-term strategy.



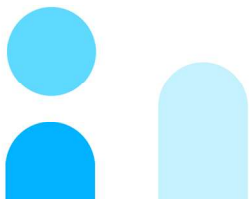
Solidified our position as North America's largest in-store audio advertising network

- Published an industry-leading report with IAB Canada and Leger, establishing Stingray as a leader in that segment
- Our network delivers proven results, driving an average sales lift of over 20% for our advertising partners, as confirmed by more than 100 comprehensive studies
- We are leveraging our leadership in audio to expand into an in-store video offering



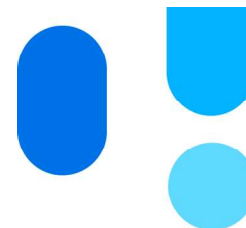
Leveraging TuneIn expertise

- By leveraging TuneIn's proven advertising expertise, we are accelerating monetization across our expanding audio and video networks. This strategic synergy is fueling our significant revenue growth while maintaining profitability and maximizing long-term shareholder value

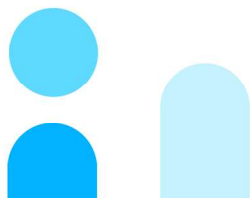
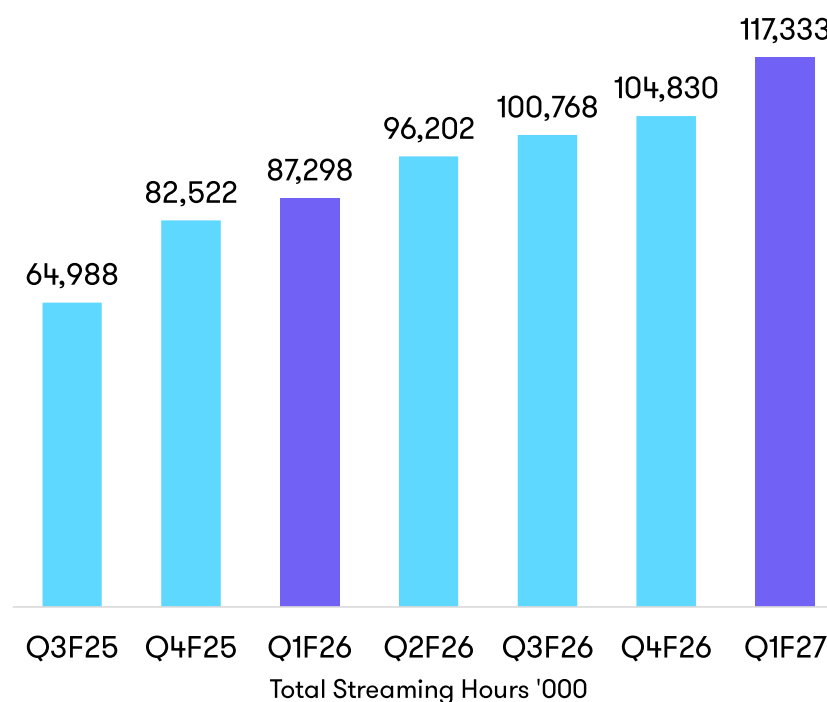


Leading the Future of Television: The FAST Channel Revolution

- Established a key strategic position in the FAST market, providing premium curated content to millions of viewers (**34.4% YoY growth** in streaming hours in Q1 2027)
- Launched a new suite of popular FAST channels, including Cozy Café, Cityscape, Just for Laughs and Stargaze, to meet growing viewer demand
- Deeply integrated with global platform leaders: including Vizio, Samsung TV Plus, LG Channels, Pluto TV, Roku, Amazon Fire TV & Xumo
- Introduced the “Stingray Premium Ad Inventory Network”, optimizing and accelerating the monetization of our properties : added LG to our ecosystem in November



Up 34.4%
vs Q1F26



Winning the In-Car Experience: Our Technology on the Road

- **The Strategy: Monetizing the Connected Car Frontier.** We are leveraging the massive B2B2C connected car market to move beyond content delivery. Our recent TuneIn partnership with Nissan exemplifies this strategy, unlocking high-margin revenue by monetizing a highly engaged in-car audience
- **The Execution: Expanding Our Global Automotive Footprint.** Building on our success with Tesla and Ford and our deep partnership with BYD (the world's largest EV manufacturer), our new collaboration with Nissan brings our extensive audio infotainment offerings to a new, massive driver base
- **The Advantage: An Unrivaled, Integrated Experience.** We offer the industry's first fully integrated karaoke system, featuring our 100,000-song catalog and state-of-the-art Singing Machine microphones, creating a unique and defensible market position



Stingray Advertising – Retail Media: Capturing the Future of In-Store Influence

Stingray Advertising has evolved from nascent to dominant with over 33,500 accessible locations in the aggregate (within the total addressable market of 300,000 locations in Canada and the US)

Opportunities to increase monetization:

- Increase pricing in the US to Canadian levels by upgrading networks into a more data-driven, automated, targetable and measurable solution
- Add new sales channels, grow the national sales team and leverage an increasingly effective network effect to improve the sell-out rate of the current inventory
- Increase the maximum number of ads to be played per hour for select retailers
- Simultaneously, expand the network



1B+
Monthly Shopping
Visits



Over 33.5K
Retail Locations

Stingray Advertising – Retail Media: Growing our Market Share with the DMI Acquisition

Stingray has acquired DMI, a U.S. leader in music branding and in-store audio advertising. This strategic move significantly enhances our retail media network and solidifies our market leadership

Key Strategic Highlight:

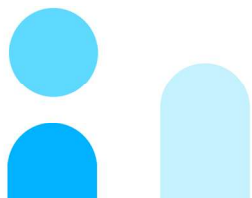
- **Network Expansion:** Adds approximately 8,500 locations to Stingray's U.S. retail media network
- **Dominant Market Position:** Establishes Stingray as the definitive leader in the U.S. pharmacy in-store audio advertising sector. The combined network now serves the two largest pharmacy chains in the country
- **Enhanced Capabilities:** Integrates DMI's deep expertise in creative audio branding, a prestigious client portfolio, and complementary business units including cinema advertising and brand marketing support



BUSINESS – CONSUMERS – RADIO

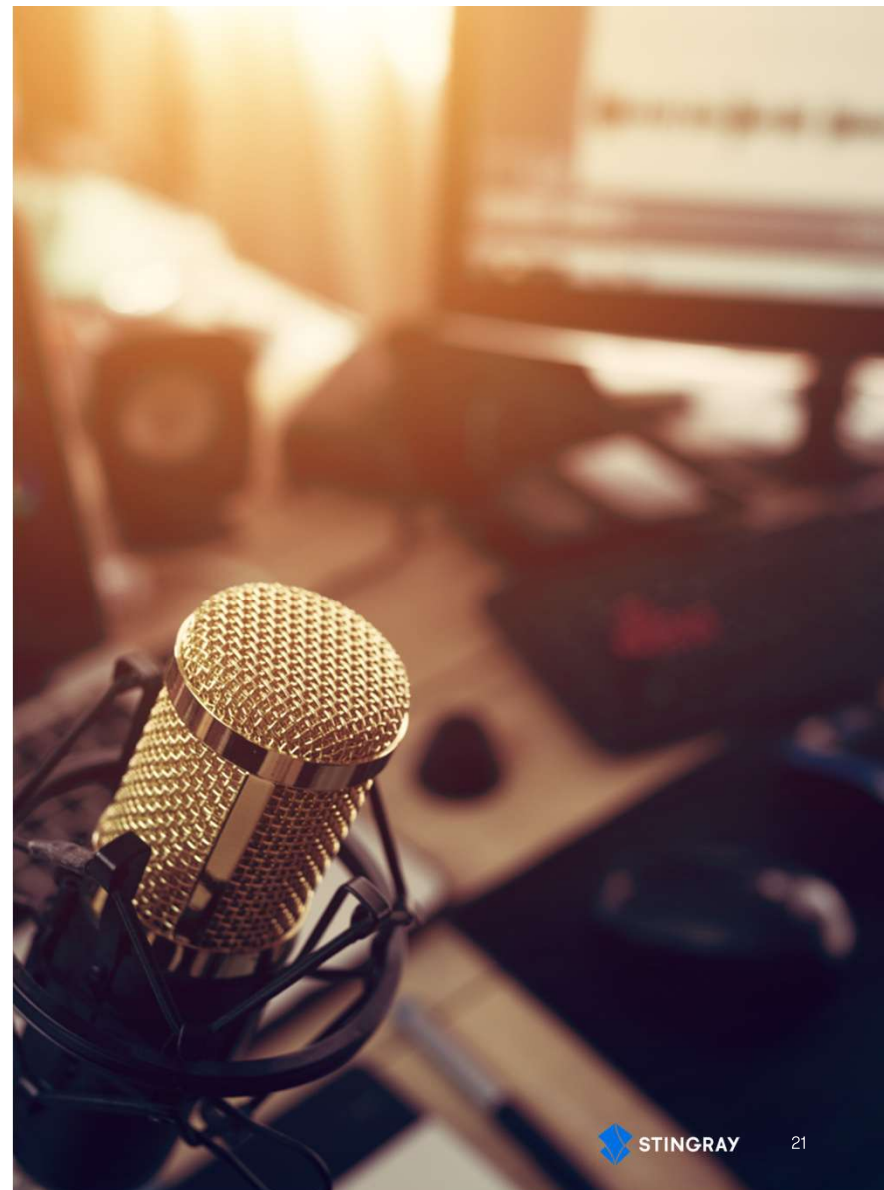
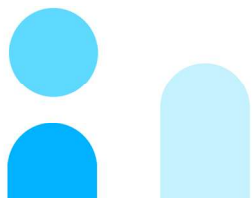
Stingray Business – Powering Global Business Experiences

- Stingray Business is the trusted partner for brands looking to create the perfect customer environment through curated music and digital signage
- Unmatched scale: 140,000+ commercial locations worldwide, trusted by leading brands in finance, retail and hospitality
- Stingray Business Expands Partnership with National Bank of Canada to Include Digital Signage Alongside Background Music Renewal
- Leveraging customer relationships to increase average revenue by location by selling a suite of products: brand-focused music, digital experiences, consumer insights, messaging, equipment and advertising solutions



Stingray Radio – Outperforming its peers in Canada

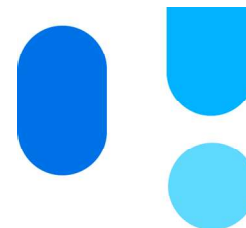
- We maintained our position ahead of the overall radio market, delivering a resilient performance despite persistent macroeconomic headwinds and a challenging national airtime environment
- The Radio team is collaborating closely with the Advertising team, creating a strong synergy that enhances our overall Retail Media business
- Radio continues to provide strong cash flow to Stingray fueling its strategic initiatives
- The acquisition of **Calgary's C97.7** strengthens Stingray Radio's market leadership in Alberta and complements its existing Calgary station portfolio



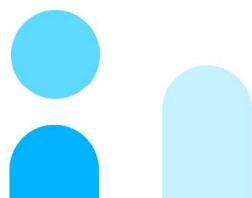


Financial results and highlights

1st Quarter 2027 Business and Subsequent Highlights



JULY	Stingray and Just For Laughs Launch Comedy Channel on Samsung TV Plus in Australia and New Zealand
	Stingray Radio Completes Acquisition of C97.7 Calgary
	Stingray Brings Karaoke and Music Apps to Telly's Revolutionary Dual-Screen Smart TV
	Stingray Announces Tuneln Partnership with Bragi to Expand Access Across Millions of Devices
JUNE	Stingray Announces Receipt of Management Cease Trade Order
	Stingray Business Expands Partnership with National Bank of Canada to Include Digital Signage Alongside Background Music Renewal
	Stingray Business Partners with BMO to Launch Immersive Soccer Fan Activation
	Stingray Announces \$15.4 Million Share Buyback
	Stingray Music and Video FAST Channels Now Available on Vesta Stream
MAY	Stingray Receives Exemptive Relief to Facilitate Investment by Non-Canadians
	Stingray Announces the Launch of ABC News' "20/20 True Crime" Channel on Tuneln



FINANCIAL RESULTS

A Year of Profitable Growth & Strategic Execution

	FIRST QUARTER - 2027			FULL YEAR - 2026		
	FY27	FY26	VAR	FY26 ⁽²⁾	FY25	VAR
Revenues	\$158.0 M	\$95.6 M	▲ 65.2%	\$457.8 M	\$386.9 M	▲ 18.3%
Adjusted EBITDA⁽¹⁾	\$50.3 M	\$33.7 M	▲ 49.3%	\$160.2 M	\$142.2 M	▲ 12.6%
Net income	\$6.6 M \$0.10 per share	\$16.8 M \$0.24 per share	▼ 60.7%	[\$28.6] M [\$0.42] per share	\$36.4 M \$0.53 per share	▼ 178.4%
Adjusted Net income⁽¹⁾	\$27.9 M \$0.40 per share	\$21.3 M \$0.31 per share	▲ 31.1%	\$90.3 M \$1.33 per share	\$72.7 M \$1.05 per share	▲ 24.3%
Cash Flow from Operations	\$4.8 M	\$19.0 M	▼ 74.7%	\$116.6 M	\$105.0 M	▲ 11.0%
Adjusted FCF⁽¹⁾	\$32.5 M \$0.47 per share	\$18.8 M \$0.27 per share	▲ 72.8%	\$102.1 M \$1.50 per share	\$83.6 M \$1.22 per share	▲ 22.1%

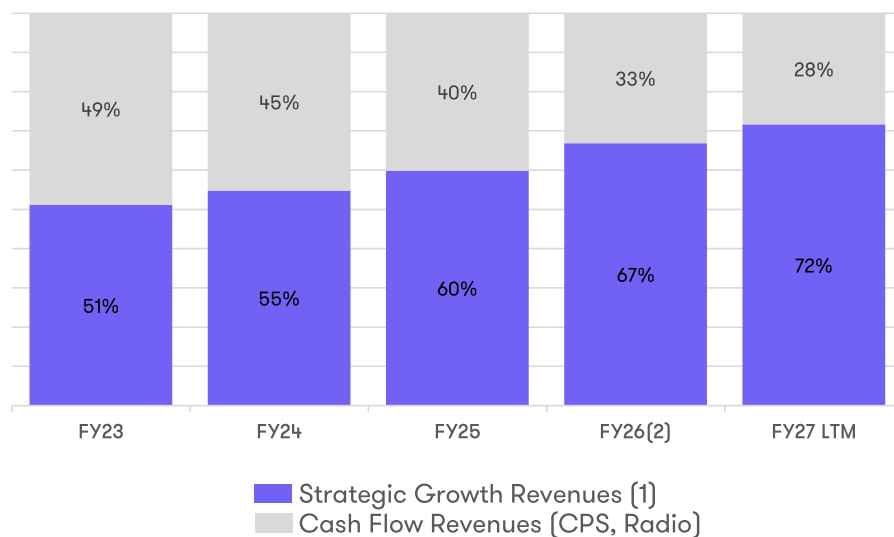
All in CAD\$ millions. Note 1: This is a non-IFRS measure and is not a standardized financial measure. Our method of calculating such financial measures may differ from the methods used by other issuers and, accordingly, our definition of these non-IFRS financial measures may not be comparable to similar measures presented by other issuers. Refer to our Management's Discussion and Analysis (MD&A) sections "Supplemental Information on Non-IFRS Measures" on page 7 for more information on each non-IFRS measure and for reconciliations to the most directly comparable IFRS financial measure, refer to "Non-IFRS Measures Reconciliations" on page 9 and "Reconciliation of Quarterly Non-IFRS Measures" on page 19.

Note 2: Revenues reflect the gross/net presentation adjustment for advertising revenues included in the fiscal 2026 audited financial statements. This reclassification has no impact on Adjusted EBITDA, net income, or cash flows.

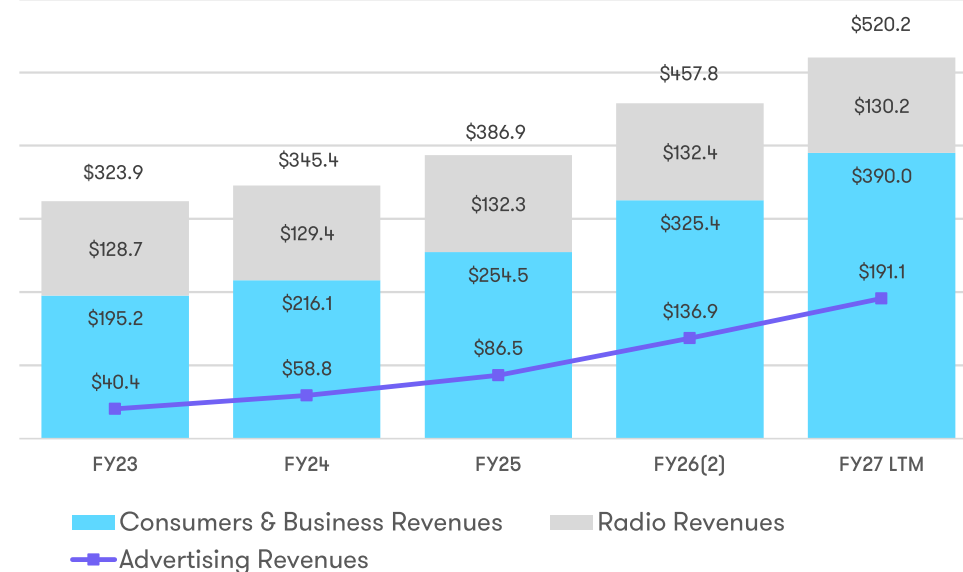
FINANCIAL RESULTS

Strategic Revenues Leading to Sustainable Growth Perspective

Strategic vs Cash Flow Revenues



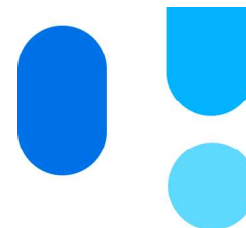
Revenues per Division



All in CAD\$ millions. Note 1: "Strategic revenues" include digital streaming & apps, FAST channels, Stingray Advertising, other digital sales & commercial revenues.
 Note 2: Revenues reflect the gross/net presentation adjustment for advertising revenues included in the fiscal 2026 audited financial statements. This reclassification has no impact on Adjusted EBITDA, net income, or cash flows.

FINANCIAL RESULTS

Delivering Strong & Resilient Financial Results

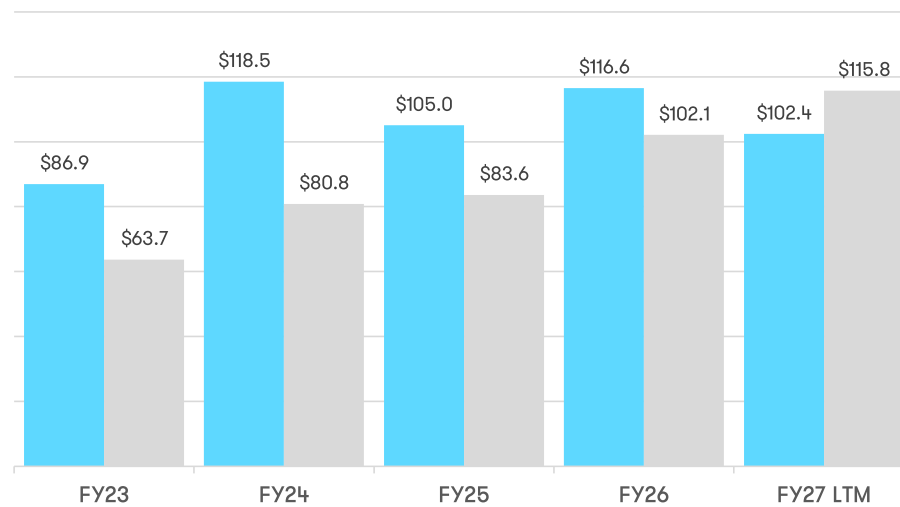


Adjusted EBITDA⁽¹⁾ and Adjusted Net Income⁽¹⁾



■ Adjusted EBITDA (1)
■ Adjusted Net Income (1)

Cash Flow



■ Cash Flows From Operating Activities
■ Adjusted Free Cash Flow (1)

All in CAD\$ millions. Note 1: This is a non-IFRS measure and is not a standardized financial measure. Our method of calculating such financial measures may differ from the methods used by other issuers and, accordingly, our definition of these non-IFRS financial measures may not be comparable to similar measures presented by other issuers. Refer to our Management's Discussion and Analysis (MD&A) sections "Supplemental Information on Non-IFRS Measures" on page 7 for more information on each non-IFRS measure and for reconciliations to the most directly comparable IFRS financial measure, refer to "Non-IFRS Measures Reconciliations" on page 9 and "Reconciliation of Quarterly Non-IFRS Measures" on page 19.

FINANCIAL RESULTS

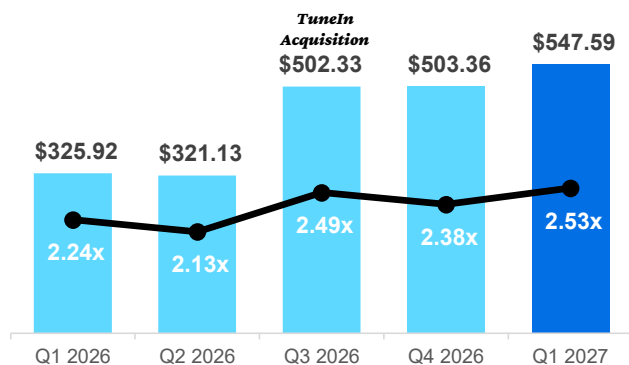
Disciplined Capital Allocation for Sustainable Growth

Net Debt Position



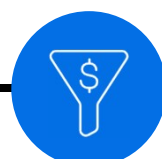
Deleveraging our balance sheet, improving our financial flexibility for **future opportunities**

Net Leverage Target:
2.0 – 2.25 x



Net Debt (light blue bar) Net Debt to Pro Forma Adjusted EBITDA (1) (black line with markers)

Return to Shareholders



Quarterly dividends of **\$0.085**

Disciplined share buybacks
Normal course issuer bid renewed in
September 2025

Demonstrating **confidence in our intrinsic value** by repurchasing:

Q1-2027: **1,117k** shares (**\$17.1M**)
2026: **1,143k** shares (**\$12.9M**)
2025: **1,187k** shares (**\$9.1M**)
Total: **11.4M** shares (**\$89.3M**)

Acquisitions



Maintaining a disciplined approach to M&A, ensuring readiness to seize **strategic, accretive opportunities** that align with our core business

Over **50** acquisitions completed (for **\$1B+**)

All in CAD\$ millions. Note 1: This is a non-IFRS measure and is not a standardized financial measure. Our method of calculating such financial measures may differ from the methods used by other issuers and, accordingly, our definition of these non-IFRS financial measures may not be comparable to similar measures presented by other issuers. Refer to our Management's Discussion and Analysis (MD&A) sections "Supplemental Information on Non-IFRS Measures" on page 7 for more information on each non-IFRS measure and for reconciliations to the most directly comparable IFRS financial measure, refer to "Non-IFRS Measures Reconciliations" on page 9 and "Reconciliation of Quarterly Non-IFRS Measures" on page 19.

APPENDIX

Non-IFRS Financial Measures and Ratios

The following tables show the reconciliation of Net income to Adjusted EBITDA, to Adjusted Net income, LTM Adjusted EBITDA and to Pro Forma Adjusted EBITDA:

(in thousands of Canadian dollars)	3 months		
	June 30, 2026	June 30, 2025	March 31, 2026
	Q1 2027	Q1 2026	Q4 2026
Net income	6,590	16,783	(64,624)
Impairment of goodwill and broadcast licences	—	—	64,696
Net finance expense (income)	11,728	(2,754)	10,617
Change in fair value of investments	(8)	37	(12)
Income taxes	1,222	5,892	(7,236)
Depreciation and write-off of property and equipment	1,773	1,816	2,238
Depreciation of right-of-use assets	1,361	1,148	1,332
Amortization of intangible assets	12,546	4,558	12,153
Share-based compensation	289	(270)	134
Performance and deferred share unit expense	3,347	4,132	5,264
Share of results of investments in associates	(155)	300	195
Loss (gain) on disposals	(8)	499	453
Acquisition, legal, restructuring and other expenses	11,567	1,515	17,281
Adjusted EBITDA	50,252	33,656	42,491
Adjusted EBITDA margin	31.8%	35.2%	30.8%
Net income	6,590	16,783	(64,624)
Adjusted for:			
Impairment of goodwill and broadcast licences	—	—	64,696
Unrealized loss (gain) on derivative instruments	1,383	(4,535)	329
Amortization of intangible assets	12,546	4,558	12,153
Change in fair value of investments	(8)	37	(12)
Share-based compensation	289	(270)	134
Performance and deferred share unit expense	3,347	4,132	5,264
Share of results of investments in associates	(155)	300	195
Loss (gain) on disposals	(8)	499	453
Acquisition, legal, restructuring and other expenses	11,567	1,515	17,281
Income taxes related to above noted adjustments	(7,604)	(1,708)	(15,058)
Adjusted Net income	27,947	21,311	20,811
Average number of shares outstanding (diluted)	69,056	68,758	68,048
Adjusted Net income per diluted share	0.40	0.31	0.31

(in thousands of Canadian dollars)	June 30, 2026	June 30, 2025	March 31, 2026
LTM Adjusted EBITDA	176,782	144,785	160,186
Permanent cost-saving initiatives	889	773	940
Cost synergies from the acquisition of Tuneln	7,957	—	9,813
Adjusted EBITDA for the months prior to the business acquisitions which are not already reflected in the results	30,811	—	40,613
Pro Forma Adjusted EBITDA	216,439	145,558	211,552

The following table shows the reconciliation of Cash flow from operating activities to Adjusted free cash flow:

(in thousands of Canadian dollars)	3 months		
	June 30, 2026	June 30, 2025	March 31, 2026
	Q1 2027	Q1 2026	Q4 2026
Cash flow from operating activities	4,801	18,987	35,225
Add / Less :			
Acquisition of property and equipment	(1,519)	(2,153)	(1,939)
Acquisition of intangible assets other than internally developed intangible assets	(390)	(336)	(472)
Addition to internally developed intangible assets	(3,017)	(1,394)	(2,941)
Interest paid	(7,813)	(4,955)	(8,490)
Repayment of lease liabilities	(1,242)	(867)	(1,181)
Net change in non-cash operating working capital items	28,304	9,755	(17,880)
Unrealized loss (gain) on foreign exchange	1,788	(1,755)	483
Acquisition, legal, restructuring and other expenses	11,567	1,515	17,281
Adjusted free cash flow	32,479	18,797	20,086

The following table shows the calculation of Net debt and Net debt to Pro Forma Adjusted EBITDA ratio:

(in thousands of Canadian dollars)	June 30, 2026	June 30, 2025	March 31, 2026
Credit facility	569,475	337,416	524,106
Subordinated debt	—	—	—
Cash and cash equivalents	(21,888)	(11,495)	(20,747)
Net debt	547,587	325,921	503,359
Net debt to Pro Forma Adjusted EBITDA	2.53	2.24	2.38

All in CAD\$ millions.



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